

**ANNEXURE - 12C**

**PROCEEDINGS OF THE FOCUS GROUP DISCUSSIONS ON  
'ENVIRONMENT IMPROVEMENT AND 'URBAN POOR AND  
SLUM UPGRADING**

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Date and Time: February 24, 2006 at 3:00 PM and 4.00 PM  
Venue: BMC Conference Hall  
List of Participants: List enclosed separately

This focus group discussion on Mission Areas titled, 'Environment Improvement' and 'Urban Poor and Slum Upgrading' was attended by more than 45 participants. Attendees who contributed significantly include, but not necessarily limited to, non-governmental entities (i.e. wider group of stakeholders) such as NGOs, CBOs, Resource Persons, Professionals and others on issues concerning the existing system condition and strategies to upgrade and ensure planned development. Senior BMC officials were present during the meeting and witnessed discussions. The Deputy Commissioner (Commissioner-in-Charge) has briefed the participants on salient features of the JNNURM and pertinent initiatives adopted by BMC in achieving the stated objectives.

The Consulting Team of CCI made a presentation to the participating members on the situation analysis (existing condition), SWOT analysis of the Mission Areas and key issues identified based on earlier stakeholders' consultations. The discussions were guided by the Agenda Points circulated in advance along with the invitation letters.

Additionally, the CCI team put in place an analytical framework for debate and discussion on the city's inherent strengths, latent weaknesses, opportunities available and imminent and progressive threats for each of the Mission Areas. Study aids such as pertinent maps, SWOT analysis charts were made available to the stakeholders to enable them not only to effectively contribute, but also to specifically record their representations on the charts for subsequent incorporation into the study. Following are the discussion points of the Focus Group Discussions:

1. Detailed discussions were held on issues that surround the present environmental conditions, plausible reasons for deterioration of the assets provided, imminent improvements and progressive planning required to ensure sustainability.
2. The wider group of stakeholders appreciated the level of reconnaissance performed by the study team in identifying the problems, issues and options available to achieve cost-effective remedies/solutions
3. Encroachments were identified as one of the major detrimental factors to infrastructure sustainability with respect to water bodies.
4. Many stakeholders made significant contribution towards improving collection and transportation of municipal solid waste in the city
5. Detailed discussions were also held on the available processes/technologies for processing municipal solid waste and the respective sustainability and feasibility of implementation
6. The team witnessed series of discussions on slum upgrading and significant contributions received from the NGOs who are actually working in several slums within the city
7. A representative from an NGO was facilitated with a Video Presentation on existing situation in slums. The team received useful inputs from all the participants

8. The Vision Statement and area specific Mission Statements were deliberated in detail and modifications incorporated as required and approved in unison by all participants of the meeting

BMC officials thanked the participants and requested their participation in all stages of preparation and implementation of the City Development Plan. The study team (CCI) thanked all the members and briefed them on the forthcoming Workshop 3 and the goals to be achieved by the end of the said workshop, i.e. finalization of priority actions and agreement on identified proposals